



Office of the Provincial President

August 17, 2021

Dear Minister Kennedy:

Maarsii. Thank you for agreeing to serve the Métis Nation-Saskatchewan (MN-S) as Minister of Sports.

This mandate letter describes the progress made to date in this portfolio and your responsibilities and priorities moving forward. It also outlines how I expect you to conduct yourself as a Minister and work with other Ministers, members of the Provincial Métis Council (PMC), and fellow citizens. As accountability and transparency are the cornerstones of good government, I am making these letters public, so all citizens are informed of how their government is working for them.

PROGRESS TO DATE

Our government is proud to support young athletes in pursuing their dreams and representing our Nation. Unfortunately, due to COVID-19, activities in sports and recreation for our youth were called to an abrupt halt. In both the National Aboriginal Hockey Championships in Regina and the North American Indigenous Games in Kijipuktuk (Halifax) were cancelled to protect health and safety.

Our government was preparing to support our Métis athletes through the SaskSport Development Grant to ensure they could compete and represent our Nation proudly. We look forward to continuing to support them and cheering them on when it is safe to do so.

Recently, our government met with the Federation of Sovereign Indigenous Nations (FSIN) to discuss how we can work together on promoting sports. We are looking at a bilateral agreement and creating a Sports Academy and a Hockey Academy that will benefit both Métis and First Nations athletes.

MINISTERIAL RESPONSIBILITIES

As Minister, you will be responsible for the following areas:

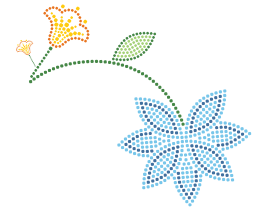
- Supporting and promoting Métis athletes, youth and children.
- Ensuring there is a proper and fair representation of Métis participants in all fields of play.
- Relationships with Sask Sport, the Government of Saskatchewan's Ministry of Parks, Culture and Sport, the federal Department of Canadian Heritage.

PRIORITIES

I expect you to work constructively with your colleagues, members of the PMC, and citizens to deliver on the following priorities:

- We want to fully support Métis athletes, youth and children in sport to encourage healthy lifestyles and a strong personal cultural identity. Much progress that was achieved was halted due to Covid19





so rebuilding relationships and interest will be a high priority.

- To achieve this objective, over the next year:
 - Secure funding for Métis athletes, youth and children in sports that will be controlled and administered by our government.
 - Advocate for the inclusion of games that originate from Métis people in the North American Indigenous Games.
 - Organize and implement Métis Skills Development Camps to ensure that Métis children and youth can experience development opportunities through sport. Offer the Camps in collaboration with existing activities, such as Batoche Days.
- Support the Ministers of Women and Gender Equality and Justice in the development of a plan to address the situation of violence against Métis women, female Elders, girls, and 2SLGBTQQIA+ persons in Saskatchewan.
- Support the Minister of Justice in the Constitutional Reform process to update and modernize our *Constitution of the Métis Nation – Saskatchewan* and related legislation to ensure they are grounded on our Métis laws and that we create legislative frameworks that will continue to serve our citizens and Métis Nation as we move towards self-government.

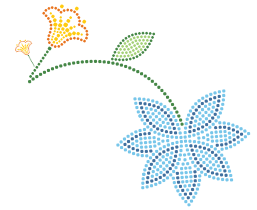
EXPECTATIONS FOR MINISTERIAL CONDUCT

All Members of the Executive must act with honesty and uphold the highest ethical standards in their personal and professional lives. Métis citizens' confidence and trust in the integrity of government is essential. Our Executive Handbook was updated in November 2019 by the PMC. It affirms that all Ministers must adhere to strict standards of conduct guided by the principles of integrity, accountability, responsibility, leadership, respect and openness. I encourage you to routinely consult the Executive Handbook and use it as a guiding resource in your work.

In addition to the roles and responsibilities listed above, there is also an obligation to support and advance the overall priorities of this government. Confidentiality, solidarity and collective responsibility are critical to good governance and must be the foundation of how we work together. Our Executive Handbook outlines the meaning of solidarity. Ministers may disagree and state their personal opinions during private meetings. At the same time, to the public, they must present a unified front on all decisions and support all decisions made by their fellow Ministers. Collectively, Ministers are accountable for these decisions, even if they do not personally agree with them.

All Ministers must work collaboratively with each other and all members of the PMC to establish good communication. We will ensure policies and programs reflect the needs and aspirations of Métis citizens. The unique challenges that rural and urban citizens face are considerations in decision-making. Every attempt should be made to consult with and obtain the views of Members of the PMC, local Presidents, community members, Métis women, youth, 2SLGBTQQIA+ persons, Elders, and other experts.

As we strengthen our working partnerships with First Nations, the Government of Canada and the Government of Saskatchewan, you are expected to conduct yourself in a respectful and cooperative manner. Delivering success for our citizens requires good working partnerships with external partners and being solutions-oriented.



Our government has zero-tolerance for unethical behaviour. All Ministers are obligated to question any request or decision that they think may be unethical or unlawful. Rules and the proper protocol for addressing alleged breaches can be found in section 7.0 of the Executive Handbook.

As we rebuild our Nation, we know we have a lot of work to do. Part of this journey must include recognizing the devastating impact colonialism and land dispossession have had on our communities, kinship, and governance. Lateral violence is endemic across the Métis Nation. We need to understand how we are going to discard colonial attitudes and re-invigorate Métis laws and ways of living together. In particular, we need to critically examine how we will reinstate the vital role Métis women, girls and two-spirit persons traditionally played in our societies.

This work must include addressing and ending systemic violence against Métis women, girls and 2SLGBTQQIA+ persons. We must also continue to ensure equal representation of women in all levels of our government, and that these perspectives and needs be reflected in decision-making.

Our people have fought for over a century for recognition, respect, and our rightful place as a self-determining people. Over the past three years, we have made substantial progress towards realizing the visions of Louis Riel and Gabriel Dumont. From signing the Métis Government Recognition and Self-Government Agreement with Canada, investing in housing, education and economic development, making real progress on the negotiation of the North-West land claim, and strengthening our internal governance, we have made momentous strides in a relatively short time. This year, our communities have faced a significant challenge to our health and safety: Covid-19. We came together to support citizens, deliver PPE and provide critical support for housing, childcare, and Métis businesses. While we must remain vigilant to ensure everyone's safety, we should all be proud of how we have supported each other during such unprecedented times.

Thank you again for agreeing to serve the MN-S and its citizens. I am here to support you in your role as Minister. Together, we will continue to carry the torch of those great leaders who came before us. We can, and we will, succeed in fully realizing the vision of a strong, self-determining, accountable government for all of us as Métis people in this province.

Much respect,

A handwritten signature in blue ink that reads "Glen McCallum".

Glen McCallum
President